

Target Systems 700 Bent Creek Boulevard Mechanicsburg, PA 17050

Category	Description	Education	Experience
Admin Level 1	Candidate must prepare instructional materials, package items needed for instructional programs, and install and maintain equipment. Handle project- related office and clerical work for ISD projects, including typing, maintaining correspondence, filing, ordering materials, preparing reports, duplicating, and labeling materials. Prepare and review written materials ensuring that basic grammar, sentence structure, punctuation, spelling, page organization, and format are correct. Edit and revise written text per style manuals and ensure consistency. Use computer to prepare and edit word processing documents and computer presentations, and develop and maintain databases, spreadsheets, and project planning applications. Prepare written text using tables, columns, and tabular data formats.	High School Diploma	None
Admin Level 2	Candidate must provide administrative support to technical programs, assisting in report/publication preparation, word processing, and basic cost/data management as it relates to program cost allocation and tracking and small purchasing requirements. Knowledge and operation of PC based office productivity software and hardware. Knowledge of government program report requirements and formats.	High School Diploma	One (1) year related experience.
Admin Level 3	Candidate must, under limited supervision, assists in providing on-site administrative support and coordination to a complex contract, project or task(s). Oversees administrative and clerical functions of assigned contracts, projects, or tasks. Maintains office records and files. Provides a variety of other office administration duties.	High School Diploma	Three (3) years of related experience.
Administrative Support	Provides administrative support for program and personnel, including general secretarial, administrative and receptionist duties. Familiar with word processing, presentation and spreadsheet application programs and	High School diploma	2 or more years experience
	capable of collecting information and performing data entry into documents	Or Associate's degree in appropriate discipline	None
Analyst 1 (Business Integrated Services)	Candidate must have experience developing functional requirements for complex integrated ADP systems. Must demonstrate the ability to work independently. Analyzes user needs to determine functional and cross- functional requirements. Performs functional allocation to identify required tasks and their interrelationships. Identifies resources required for each task.	High School Diploma	Two (2) years of related experience.
Analyst 2 (Business Integrated Services)	Must have experience including developing functional requirements for complex integrated ADP systems. Must demonstrate the ability to work independently or under only general direction. Analyzes user needs to determine functional and cross-functional requirements. Performs functional allocation to identify required tasks and their interrelationships. Identifies resources required for each task.	High School Diploma	Six (6) years of related experience.

Category	Description	Education	Experience
Analyst 3 (Business Integrated Services)	This position supports the analyst and senior analyst in developing, updating or modifying complex integrated systems. Candidate, under close supervision must be capable of performing assigned portions of system analysis, engineering research, system design, programming, trade studies, data gathering, and documentation modification or development. Must possess basic engineering and analytical skills to assist in the entire system development process.	Technical training school	Eight (8) years of related experience.
Analyst 4 (Business Integrated Services)	This position supports senior technical and engineering personnel assisting in systems analysis and systems designs to complex integrated systems. Candidate must have broad background in hardware, software and systems development, perform assigned portions of system design, research and evaluations, trade studies, technical and fiscal optimizations, reliability and maintainability evaluations, simulation analysis, and performance predictions. Must assist in developing complex technical documentation and technical presentations. Participates in all phases of system development including planning, analysis, development, integration, testing and acceptance.	Technical training school	Twelve (12) years of directly related professional experience
Analyst 5 (Business Integrated Services)	Candidate will direct and participate in the development of overall system concepts, designs and technical approaches to meet broadly stated requirements and objectives. Position requires broad expertise in both hardware and software engineering techniques and solutions. Must direct and perform top-level system analysis, perform trade studies, perform technical optimizations, develop high-level designs, and perform allocation of requirements to both hardware and software domains. Must direct and supervise junior technical staff, prepare complex technical documentation, conduct technical reviews and deliver technical presentations. Directs and participates in all phases of system development with emphasis on the planning, analysis, system integration, unit and system testing, debugging, and acceptance phases.	No degree with formal technical training in a related discipline.	Fifteen (15) years of directly applicable professional experience
Analyst 1 (Junior)	Under close supervision, the candidate must be capable of performing assigned portions of system analysis, engineering research, system design, programming trade studies data gathering, and documentation modification	High School Diploma	5 years of experience in a related field or area
(Information Technology)	programming, trade studies, data gathering, and documentation modification or development. The candidate must possess basic system engineering and/or business analytical skills.	Or Bachelor's degree in a related field	Or None

Category	Description	Education	Experience
	With a background in hardware, software, business processes and/or systems development, the candidate must perform assigned portions of	High School Diploma	8 years of experience in a related field or area
Analyst 2 (Journeyman) (Information Technology)	system design, research and evaluations, trade studies, technical and fiscal optimizations, reliability and maintainability evaluations, simulation analysis, and performance predictions. Must assist in developing complex technical documentation and technical presentations. Participates in all phases of business analysis and/or system development including planning, documentation, analysis, development, integration, testing and acceptance.	Or Bachelor's degree in a related field	Or 3 years of experience
	Coordinates the development of overall system concepts, documentation, design and technical approach to meet objectives. Expertise in business	Bachelor's degree	15 years of experience in a related field or area
Analyst 3 (Senior) (Information Technology)	processes, hardware and software engineering techniques and solutions. Performs top-level system analysis, engineering research and evaluations, trade studies, technical optimizations, high-level designs, and performs allocation of requirements to both hardware and software domains. Prepares technical documentation, conducts technical reviews and delivers technical presentations. Coordinates system and business process development with emphasis on planning, analysis, system integration, unit and system testing, debugging, and acceptance phases.	Or Bachelor's degree in a project related discipline	6 years experience
	Position requires experience in developing, reviewing, and analyzing audio- visual products including interactive-courseware and designing, producing,	High School Diploma	Four (4) years of related professional experience.
Audio Visual Specialist	 editing photographs and illustrations for computer and paper-based products. Candidate must be able to work closely with the ISD team to layout and design media. Draw storyboards to guide development during the production of computer-based training, films, and videos. Review graphic materials to be presented in instructional courseware and present the information in an eye-catching, yet organized manner. Recommend which photographs or artwork to use, and oversee production of printed material. Produce media products that make a substantial contribution to accomplishing course objectives. Plan, supervise, and produce instructional media products. 	Or Associate's or trade school degree	Or Two (2) years experience
Budget Analyst 1	Provides support for establishment of cost and budget documentation. Knowledge of basic budget concepts and practices required.	High School Diploma	Three (3) years of related experience.
	Fluency in spreadsheet software required.	Or Associates Degree	Or One (1) years of related professional experience

Category	Description	Education	Experience
	Creates and coordinates budget plans and documents for Government programs. Supports cost estimating, cost tracking, budget development and cost audits.	High School Diploma	Five (5) years of related experience.
Budget Analyst 2		Or Associates Degree	Or Three (3) years of related professional experience
	Fluency in spreadsheet software required.	Or Bachelor's Degree in accounting or related field	Or One (1) years of related professional experience
	Candidate must have demonstrated experience in cost estimating of comprehensive work breakdown structures (WBS), cost based bottom-up	High School Diploma	Seven (7) years of related experience.
Budget Analyst 3	engineering, and schedule based cost estimates. Demonstrated experience in mathematical cost estimating relationships (CER) and life-cycle cost estimates for Government programs.	Or Associates Degree	Or Five (5) years of related professional experience
	Relevant experience including program cost estimating, cost tracking, budget development and cost audits Two years experience should be with Government programs.	Or Bachelor's Degree in accounting or related field	Or Three (3) years of related professional experience
Computer Graphic Artist	Candidate must be able to use techniques of shading, perspective, and color mixing to create handmade or computer-generated realistic and abstract work or images of objects, people, nature, topography, or events. Use computer software, computer design techniques, and computer generated media to design new images. Work closely with the ISD team to layout and design media. Draw storyboards to guide development during the production of computer-based training, films, and videos. Draw illustrations for use in technical manuals and audiovisual presentations that explain and illustrate subject content and performance skills. Use computer-aided design systems and artistic techniques to create animation. Review graphic materials to be presented and present the information in an eye-catching, yet organized manner. Recommend which photographs or artwork to use, and	Position requires a degree (no specific field required) in combination with related professional experience:	Experience in creation of realistic, representations using draw, paint, and 3-D graphic programs; image scanning, editing, file format conversion, and compression experience; verifiable examples of projects and the individual's contribution to the project is required
	oversee production of printed material. Produce media products that make a substantial contribution to accomplishing course objectives. Plan, supervise,	Associate's or trade school degree	Five (5) years of experience
	and produce instructional media products.	Or Bachelor's Degree	Or One (1) year of experience

Category	Description	Education	Experience
	Participates in the planning, organizing and performance of work associated with projects. Contributes to the performance of project activities and	Bachelor's degree	6 years of experience in a related field or area
Consultant 1	preparation of work related to the project and uses the most current methods, tools and techniques in performance. Provides technical expertise in subject area. Assists in the analysis and identification of business processes in requirements determination. Makes sure that products meet quality standards. Assists in planning work efforts and that schedules and budgets are in line with project objectives.	Or Bachelor's degree in a related field	Or 4 years of experience in the field or related area
	Participates in the planning, organizing, management and performance of work associated with the tasks that are important to the project. Contributes	Bachelor's degree	8 years of experience in related field or area
Consultant 2	 in the performance of project activities and preparation of work products. Provides technical expertise in subject area. Assists in the analysis and identification of business processes in requirements determination. Makes sure that the methods, tools and techniques applied in performance are the most up to date. Monitors the quality of work products to make sure products meet quality standards. Assists in planning work efforts to ensure that schedules and budgets are in line with project objectives. Works as part of the project team and/or works independently. 	Or Bachelor's degree in a related field	Or 6 years of experience in a related field or area
	Plans, organizes, staffs, directs and manages performance of work associated with tasks that are relevant to the project. Provides guidance and	Bachelor's degree	12 years of experience in a related field or area
Consultant 3	expertise to project staff, making sure that methods, tools and techniques are the most up to date. Provides technical expertise in subject area. Assists in the analysis and identification of business processes in requirements determination. Contributes to project work and activities. Oversees developed products meet quality standards. Plans so that schedules and budgets are within the scope of project objectives.	Or Bachelor's degree in a related field	Or 8 years of experience in a related field or area
Data Base Analyst 1	Candidate must have experience in current DBMS technologies, application design utilizing various DBMS, and experience with DBMS internals. Acts as a project leader in the design and installation of database applications. Ensures appropriate linkages to existing databases and data processing systems. Ensures adequate security and recovery procedures are included in all data base designs. Directs the training of user groups in the protocols involved in updating and accessing the database. Monitors database transactions to ensure correct usage of the database. Provides technical expertise on the database system to user and data processing personnel.	Bachelor's Degree	Seven (7) years experience.

Category	Description	Education	Experience
Data Base Analyst 2	Candidate must have experience in DBMS design and system analysis, current operating systems, software internals and data manipulation techniques and languages. Directs the design of databases to store, secure, select, and retrieve information in a logical, orderly manner. Ensures that designed systems provide sufficient controlled avenues for access to and update of the database. Ensures the currency, accuracy, and integrity of the data. Oversees the design and maintenance of the data dictionary and retrieves transactions to ensure correct implementation and usage of the database.	Bachelor's Degree	Ten (10) years experience.
	Performs tasks associated with database management. Supports the development, implementation and maintenance of single tier system	Bachelor's degree	4 years of experience in a related field or area
DB Management Specialist 1	DB Management databases. Develops data queries and system documentation. Administers	Or Bachelor's degree in a related field	Or 2 years of experience in a related field or area
		Bachelor's degree	6 years of experience in a related field or area
DB Management Specialist 2		Or Bachelor's degree in a related field	Or 4 years of experience in a related field or area
DB Management Specialist 3	Manages the development of multi-tier database projects. Plans and budgets staff and database resources. Prepares and delivers presentations on database concepts. Provides daily supervision and direction to support staff. Can perform all tasks as described in Database Management 1 & 2 above. Uses best available performance and monitoring tools to tune databases.	Bachelor's degree	8 years of experience in a related field or area. Certified as DBA by at least one major database company.
Specialisi 5		Or Bachelor's degree in related field and	Or 6 years of relevant experience in field or related area
Documentation Specialist	Gathers, analyzes and composes technical information, conducts research and ensures the use of proper technical terminology. Translates technical information into clear, readable documents to be used by technical and non- technical personnel.	High School Diploma	2 years of relevant experience in related field or area.

Category	Description	Education	Experience
	Supports Deployment tasks providing oversight of assigned aspects of development and implementation for these areas. Supports planning,	Bachelor's degree	8+ years of experience in related area or field
ERP Project Manager 1	organizing, directing and coordinating the work of the personnel executing the task and the involvement of other members of the integrated project team. Prepares detailed deployment strategies, schedules and presentations and obtains client and stakeholder buy-in on deployment approach. Participates on and supports deployment teams and trains assigned staff in proper deployment processes and procedures. Measures the effectiveness of deployment activities and performs process improvement activities to improve performance of deployment staff as project matures. Communicates directly with the client and applicable stakeholders concerning Deployment and deployment issues.	Or Bachelor's degree in Computer Science or related field	Or 4 years of relevant experience in field or related area
	Manages and leads Deployment and Deployment Support tasks providing oversight of specifically defined sub-elements of enterprise automated	Bachelor's degree	10+ years of experience in related area or field
ERP Project Manager 2	system development and implementation specific automated system projects. Responsible for planning, organizing, directing and coordinating the work of the personnel executing the task and the involvement of other members of the integrated project team. Prepares detailed deployment strategies, schedules and presentations and obtains client and stakeholder buy-in on deployment approach. Develops deployment teams and trains assigned staff in proper deployment processes and procedures. Measures the effectiveness of deployment activities and performs process improvement activities to improve performance of deployment staff as project matures. Communicates directly with the client and applicable stakeholders concerning Deployment and deployment issues.	Or Bachelor's degree in Computer Science or related field	Or 8 years of relevant experience in field or related area
	Manages and leads Deployment and Deployment Support tasks providing oversight of all aspects of major project or enterprise level automated system development and implementation. Responsible for planning, organizing, directing and coordinating the work of the personnel executing the task and the involvement of other members of the integrated project team. Prepares detailed deployment strategies, schedules and presentations	Bachelor's degree Or Master's degree in Computer Science or related field	15+ years of experience in a related field or area Or 12 years of Project Management experience
<i>ERP Project Manager 3</i> and obtains client and stakeholder buy-in on deployment approach. Develops deployment teams and trains assigned staff in proper deployment processes and procedures. Measures the effectiveness of deployment activities and performs process improvement activities to improve performance of deployment staff as project matures. Communicates directly with the client and applicable stakeholders concerning Deployment and deployment issues.	Or Associate's Degree in a related field	Or None	

Category	Description	Education	Experience
	Candidate, under close supervision, assists in developing plans, including budgets and schedules. Assists senior personnel in establishing and defining	Associates Degree	Three (3) Years of related experience
Financial Analyst 1	program requirements. Monitors progress of program requirements. Reports, analyzes, and interprets financial and operating data. Provides basic financial support and general business expertise to various assigned projects/programs. Maintains tools for accurate financial forecast projections.	Or Bachelor's Degree	Or One (1) year related experience.
Financial Analyst 2	 Candidate must be fully qualified to provide full range of services in financial analysis issues, concerns, and special projects. Interfaces with top management, responding to their requests for financial data. Resolves reporting and compliance issues. Conducts and may lead audits. May provide work leadership for lower level employees. Develops and executes programmatic budgets and financial plans or assigned programs. Provides financial analysis and general business expertise to various assigned projects/programs. Prepares briefings, financial models, documentation and reports for business or financial case reports. May provide work leadership for lower level employees. 	Bachelor's Degree	Four (4) related experience.
Financial Analyst 3	Candidate must perform complex financial analysis of budgets and schedules needed to meet contractual/project requirements for assigned program or programs. Establishes and defines program plan requirements for assigned work. Monitors and reports performance against plans to ensure that contractual cost and schedule objectives are met. Requires subject matter expertise in field. Directs preparation of and performs complex studies, reports, and analyses in areas such as budgets, forecasts, financial plans, government requirements, contract requirements, and statistical reports. Performs various complex ad hoc financial analyses as needed. Performs complex analysis of budgets and schedules. Acts as a key technical expert on financial analysis issues. Provides advice and guidance to less experienced staff.	Bachelor's Degree	Ten (10) related experience.

Category	Description	Education	Experience
	Provides support for the proper integration of deployed system capabilities. In this role, the individual will be responsible to support the business	High School Diploma	6 years of experience in related area or field
Functional Integration Manager 1	\sim I of the enterprise allomated system solutions. Knowledge and experience in	Or Bachelor's degree in a related field	Or 4 years of relevant experience in field or related area
	Responsible for ensuring the proper integration of deployed system capabilities. In this role, the individual will be responsible to support the	Bachelor's degree	8 years of experience in a related field or area
Functional Integration Manager 2	business process team staff to ensure that potential process conflicts are identified, and potential solutions proposed and recommended, prior to the deployment of the enterprise automated system solutions. Knowledge and experience in the integration points of the enterprise automated system solution and experience in completing a large and regionally diverse enterprise automated system implementation are required. Significant knowledge of the enterprise automated system modules being implemented is required. Experience in supporting integration sessions to facilitate end- to-end process implementation of the enterprise automated system software and integrating legacy systems to the enterprise implementation is required.	Or Bachelor's degree in a related field	Or 6 years of experience in field or related area
	Manages and leads effort for ensuring the proper integration of deployed system capabilities. In this role, the individual will be responsible to lead	Bachelor's degree	10 years of experience in a related field or area
Functional Integration Manager 3	the business process team staff to ensure that potential process conflicts are identified, and potential solutions proposed and recommended, prior to the deployment of the enterprise automated system solution. Extensive knowledge and significant experience in the integration points of the enterprise automated system solution and experience in completing a large and regionally diverse enterprise automated system implementation are required. Significant knowledge of the enterprise automated system modules being implemented is required. Experience in leading integration sessions to facilitate end-to-end process implementation of the enterprise automated system software and integrating legacy systems to the enterprise implementation is required.	Or Bachelor's degree in a related area	8 years of experience ir field or related area

Category	Description	Education	Experience
	Candidate will design, assemble and present graphic art exhibits in both	High School Diploma	Twelve (12) years of related experience and/or training.
Graphics Specialist	electronic and traditional media.	Or Associate Degree	Or Seven years (7) of related experience and/or training
Hardware/Network	Provides services for electronic assembly, mechanical assembly, installations and repair of electronic and digital circuits and equipment.	High School diploma	2 or more years experience
Specialist Junior	Operates test equipment and reads schematic/wire diagrams. Performs electronic and mechanical tests in accordance with written test procedures.	Or Associate's degree in appropriate discipline	None
	Provides services for electronic assembly, mechanical assembly, installations and repair of electronic and digital circuits and equipment.	High School Diploma	4 years of related technical experience
Hardware/Network Specialist Intermediate	Properly operates test equipment and reads schematic/wire diagrams. Performs electronic and mechanical tests in accordance with written test procedures. Installs and maintains automated systems and computers, networks, cables, LANs and terminals.	Or Associate's degree in appropriate discipline	2 or more years experience
	Provides services for electronic assembly, mechanical assembly, installation, test and troubleshooting of electronic equipment, subsystems, electro-mechanical systems, and automated computing/display equipment. Operates and uses electronic test equipment; reading and interpreting schematic diagrams, wire lists and drawings; and, use and operation of PC- based computer systems, networks, and terminals.	High School Diploma	with 8 years of related technical experience
Hardware/Network Specialist Senior		Or Associate's degree	2 years of experience in a related field
	Candidate must be able to use techniques of shading, perspective, and color mixing to create handmade or computer-generated realistic and abstract work or images of objects, people, nature, topography, or events. Use	High School diploma	Three (3) years of related professional experience.
Illustrator/Draftsman	computer software, computer design techniques, and computer generated media to design new images. Draw storyboards to guide development during the production of computer-based training, films, and videos. Draw illustrations for use in technical manuals and audiovisual presentations that explain and illustrate subject content and performance skills. Review graphic materials to be presented and present the information in an eye- catching, yet organized manner. Recommend which photographs or artwork to use, and oversee production of printed material. Experience in preparing technical illustrations, line drawings, isometric, cutaway, exploded views; developing charts, graphs, and static displays; developing camera-ready artwork and audio-visual displays.	Or Associate's or trade school degree	Or Two (2) years experience

Category	Description	Education	Experience
Information Assurance	Provides support for the Certification and Validation (C&A) process. This includes analysis and documentation to be used in the overall C&A process.	Bachelor's degree	6 years of experience in related area or field
Support 1	Responsible for meeting the training/certification requirements as determined by customer requirements	Or Bachelor's degree in a related field and	4 years of relevant experience in field or related area
	Responsible for providing the Certification Authority and the Designated Approval Authority with an accurate technical evaluation of the application,	Bachelor's degree	8 years of experience in a related field or area
	system, or network, documenting the security posture, capabilities and vulnerabilities against relevant Information Assurance Certifications (IACs), and drafting a certification determination (CD).		
Information Assurance Support 2	Responsible for meeting the validator training/certification requirements as determined by customer requirements	Or	6 years of experience in
	Responsible for development of appropriate test procedures, execution of procedures, accurate documentation of security test results, updating of the Certification and Validation (C&A) validation reports, participation in collaboration meetings and production of Certification Determination (CD) Letters.	Bachelor's degree in a related field	field or related area
	Responsible for leading and directing the process to provide the Certification Authority and the Designated Approval Authority with an	Bachelor's degree	10 years of experience in a related field or area
	accurate technical evaluation of the application, system, or network, documenting the security posture, capabilities and vulnerabilities against relevant Information Assurance Certifications (IACs), and drafting a certification determination (CD).		
Information Assurance Support 3	Responsible for meeting the validator training/certification requirements as determined by customer requirements	Or Bachelor's degree in a	Or 8 years of experience in
	Responsible for leading and managing the development of appropriate test procedures, execution of procedures, accurate documentation of security test results, updating of the C&A validation reports, participation in collaboration meetings and production of Certification Determination (CD) Letters.	related area	field or related area
	Provides systems analysis, design and development support for customer web sites. Consults with users to determine systems and content	High School Diploma	3 years of experience in related area or field
Internet Specialist 1	requirements, performs graphics design and implements web site user interface, development and implement web based applications and maintains overall web site functionality and content.	Or Bachelor's degree in a related field	Or 2 years of relevant experience in field or related area

Category	Description	Education	Experience
	Provides systems analysis, design and development support for customer web sites. Consults with users to determine systems and content	Bachelor's degree	5 years of experience in a related field or area
Internet Specialist 2	requirements, performs graphics design and implements web site user interface, development and implement web based applications and maintains overall web site functionality and content.	Or Bachelor's degree in a related field	Or 4 years of experience in field or related area
	Provides a wide set of disciplines for planning, analysis, design and construction of information systems. Designs architecture to include	Bachelor's degree	7 years of experience in a related field or area
Internet Specialist 3	software, hardware and communications to support requirements and interfaces. Ensures systems are compatible and in compliance with standards.	Or Bachelor's degree in a related area	Or 6 years of experience in field or related area
	Responsible for technical, contractual, administration and financial project performance of organizationally significant, complex programs.	Bachelor's degree	14 years of experience in a related field or area
Management Consultant	Coordinates the analysis and identification of business processes in requirements determination. Manages and supervises personnel involved in all aspects of project activity, organizes and assigns responsibility to staff and oversees the successful completion of all assigned tasks. Provides reports to all levels of management as needed.	Or Bachelor's degree	Or 10 years in a related field or area
Principal Management Executive	Performs senior level leadership and oversight of large, complex, and sensitive efforts. Works with the most senior members of the client organization to ensure that overall project direction and expectations are being met. May perform data collection and interviews with senior Government personnel (e.g. SES and Appointees). Directs activities for those logistics engagements for which they are responsible. Establishes and alters (as necessary) corporate management structure to direct effective contract support activities. May facilitate meetings with Senior Government personnel. Where appropriate, the Executive Manager would oversee the activities of all contract personnel.	M.S., M.A., or MBA degree.	Typically with more than 12 years experience in managing large, complex multi- disciplinary projects in a task order environment.
	Installs, debugs and tunes simple modules and subsystem software, including general-purpose packages. Performs simple maintenance and prepares small subroutine documentation from detailed specifications. Assists in applying maintenance and systems upgrades supplied by software vendors. Serves as point of contact for resolution of simple software problems.	High School Diploma	3 years of experience in a related field or area
Programmer 1		Or Associate degree	Or 2 years of experience in a related field

Category	Description	Education	Experience
	Installs, debugs and tunes moderately complex modules, systems and subsystems software, including general-purpose packages. Applies	High School Diploma	5 years of experience in a related field or area
Programmer 2	maintenance upgrades supplied by software vendors. Serves as a point of contract for resolution of moderately complex software problems. Provides support in the resolving outages and ensures minimal downtime. Monitors and tunes the system hardware and software configuration to ensure maximum performance.	Or Bachelor degree in a related field or area	Or 4 years of experience
	Installs, debugs and tunes high-level components and system software, including specialized software packages. Provides the highest level of	Bachelor degree	7 years of experience in a related field or area
Programmer 3	by technical expertise and guidance for resolution of software problems, including the most complex problems, pertaining to application programming. Monitors and implements change to system hardware and software configuration to ensure maximum performance.	Or Bachelor degree in a related field or area	Or 6 years of experience
	Performs systems analysis, design, integration, programming, documentation and implementation of applications. Participates in all phases of software development with emphasis on integration, programming, testing, documentation and acceptance phases. Applies standard business and data principles and methods to technical problems to arrive at solutions. Designs and prepares technical reports and related documentation.	Bachelor degree	3 years of experience in a related field or area
Programmer Analyst 1 pha pro star arri		Or Bachelor's degree in a related field	Or 2 years of experience in a related field or area
	Performs systems analysis, design, integration, programming, documentation and implementation of applications. Participates in all	Bachelor degree	5 years of experience in a related field or area
Programmer Analyst 2	phases of software development with emphasis on integration, programming, testing, documentation and acceptance phases. Applies standard business and data principles and methods to technical problems to arrive at solutions. Designs and prepares technical reports and related documentation. Responsible for ensuring the quality and services delivered for particular tasks.	Or Bachelor's degree a related field and	Or 3 years of work experience in a related field or area
	Performs and can lead systems engineering, analysis, design, documentation and implementation of very complex applications. Participates in all phases	Bachelor degree	7 years of experience in a related field or area
Programmer Analyst 3	of software development with emphasis on planning, engineering, analysis, testing and acceptance phases. Designs and prepares technical reports and related documentation. Prepares and delivers presentations and briefs as required.	Or Bachelor's degree in a related field	Or 6 years of experience in a related field or area

Category	Description	Education	Experience
	Candidate provides intermediate level project management/administrative support and coordination to a complex contract, project, task(s) or business unit. Duties may include contract accounting and reporting, project	High School Diploma	Ten (10) years of related experience
Program Manager 1	schedule focus to management, tracking annual fiscal plans and monthly updates, payroll/personnel processing, maintenance and reporting, contract administration, purchasing, facility leasing and service administration. Maintains contract budgets, prepares contract-billing, estimates materials, equipment, production costs and delivery schedules. Responsible for providing support to Program Managers in the preparation and analysis of complex project financial and scheduling data and other complex contract, project or business related task. Establishes and defines program plan requirements and directs or performs in-depth studies to determine optimum program plans. Performs complex financial/administrative reporting, and prepares complex financial/administrative reports and distributes to customers/user organizations. Performs non-routine analysis and prepares non-routine financial reports.	Or Bachelor's Degree	Or Seven (7) years of related experience.
	Candidate is responsible for the performance of relatively small projects or a definable portion of a larger program in accordance with contract	High School Diploma	Thirteen (13) years of related experience~
Program Manager 2	requirements, policies, procedures and guidelines. Directs and supervises all support resources for the performance of project assignments and activities. Manages the technical direction of a project through the design, implementation, and testing in accordance with project objectives. Trains and directs employee work activities. Directs and supervises all support resources for the performance of project assignments and activities. Manages the technical direction of a project through the design, implementation, and testing in accordance with project objectives. Creates a method of change management including ownership of a documentation library, communication plans, process training, etc. Responsible for complex program management tasks and development of standards and processes for scheduling, administration, and accounting. Provides thought leadership to project analyses and process improvement activities. Responsible for driving recommendations through to implementation. Works to identify, analyze and define project/program requirements and scope. Responsible authority for planning, directing, coordinating, administering, and executing overall program. Assists with budget, staff, and other resources necessary to accomplish the goals and/or objectives of the program group/function. Applies a wide range of tools including EVM, Lean, Six Sigma or tenets of PMBOK, etc.	Or Bachelor's Degree	Or Ten (10) years of related experience.

Category	Description	Education	Experience
	Candidate is responsible for the performance of a relatively significant program or multiple smaller programs in accordance with contract	High School Diploma	Twenty (20) years of related experience
Program Manager 3	requirements, policies, procedures and guidelines. Defines, launches, and drives mission-critical strategic and operational initiatives in core non- technical programs. Responsible for complex program management tasks including the execution of standards and processes for scheduling, administration, and accounting. Creates a method of change management including ownership of a documentation library, communication plans, process training, etc. Responsible for driving recommendations through to implementation. Provides thought leadership to project analyses and process improvement activities. Works to identify analyze and define project/program requirements and scope. Responsible authority for planning, directing, coordinating, administering, and executing overall program. Defines, acquires, and allocates budget, staff, and other resources necessary to accomplish the goals and/or objectives of the program. Applies a wide range of tools including EVM, Lean, Six Sigma or tenets of PMBOK, etc. Performs team lead responsibilities.	Or Bachelor's Degree	Or 15 years of related experience.
Program Manager 4	Must have experience and skills necessary to perform the following tasks: Manage substantial military design, development, integration test and documentation operations for multiple tasks. Organize, direct, and coordinate planning and implementation of all contract support activities. Interface with government personnel. Formulate and review project feasibility studies, determine costs, ensure conformance to work standards. Interpret policies, purposes, and goals of the organizations for subordinates. Manage logistics support analysis for complex military systems. Identify, acquire and utilize company resources to achieve project technical objectives.	BS in Engineering, Computer Science, Systems, Business or related scientific/technical discipline	Twelve (12) years of progressive experience in military system design and development, five (5) years management and supervision of substantive hardware/software development, and five (5) years systems analysis.
Program Specialist 1	Manages government technical acquisition programs is required. Related experience includes technical program management, budgeting, scheduling, performance trades, lifecycle costing, risk management, supportability, test	High School Diploma	Six (6) years of related experience Or
	and evaluation, and requirements development and management.	Bachelors degree	Three (3) years experience

Category	Description	Education	Experience
	Manages government technical acquisition programs is required. Must have supervisory experience. Must have a working knowledge of work	High School Diploma	Ten (10) years of related experience.
Program Specialist 2	breakdown structures (WBSs) and be conversant with DOD-STD-881. Related experience includes technical program management, budgeting, scheduling, trade-off analysis, lifecycle costing, risk management, supportability, test and evaluation, and requirements development. Presentation and briefing skills required.	Or Bachelors degree	Or Seven (7) years experience
	Must have supervisory experience. Must have a working knowledge of work	High School Diploma	Fifteen (15) years of related experience
Program Specialist 3	breakdown structures (WBSs) and be fluent with DOD-STD-881. Related experience includes technical program management, budgeting, scheduling, trade-off analysis, lifecycle costing, risk management, supportability, test and evaluation, and requirements development. Presentation and briefing skills to top level managers required.	Or Bachelors degree	Or Twelve (12) years experience managing government technical acquisition programs is required
Project Manager	Responsible for managing and overseeing work performance of one or more tasks. Primary responsibility for planning, managing and overseeing work efforts of project team personnel; determining and monitoring task order schedule and budgets. Provides project briefs to customers. Ensures compliance with all contract and task order requirements and quality standards. Provides technical guidance to the project team in performance of the work and reviews quality of all work products.	Bachelor degree	10 years of experience in a related field or area.
		Or Bachelor's degree in a related field	Or 7 years experience in a related field or area
	Candidate provides project supervision and management for major program activities. Manages and directs technical project/program personnel to	High School Diploma	Twelve (12) years of related experience
Project Manager 1	ensure objectives are met with top quality and levels of performance. Manages large projects involving multifunctional tasking and substantial complexity. Plans and supervises major system life cycle support tasks/functions including requirements definition, acquisition, integration, test and evaluation, fielding/installation, and disposition.	Or Bachelors Degree	Or Eight (8) years of related experience.
	Candidate provides project supervision and management for major program activities. Manages and directs technical project/program personnel to	High School Diploma	Fifteen (15) years of related experience
Project Manager 2	ensure objectives are met with top quality and levels of performance. Manages large projects involving multifunctional tasking and substantial complexity. Plans and supervises major system life cycle support tasks/functions including requirements definition, acquisition, integration, test and evaluation, fielding/installation, and disposition.	Or Bachelors Degree	Or Twelve (12) years of related experience.

Category	Description	Education	Experience
	Candidate must be able to provide technical and administrative direction for personnel performing development tasks, including the review of work	Requires degree (Education, Computer Science, Information Systems, or other related discipline) in combination with related professional experience	
Quality Assurance Specialist	products for correctness, adherence to design concept and to user standards, and for progress in accordance with contract schedules. Coordinates with the Program/Project Manager to ensure problem solution and user	High School Diploma	Twelve (12) years of related professional experience
	satisfaction. Makes recommendations and prepares milestone status reports. Experience in the analysis, design, development, and evaluation of training products, including multi-media.	Or Associate's Degree	Or Seven (7) years of experience
		Or Bachelor's Degree	Or Three (3) years of experience
		Or Master's Degree	Or One (1) year of experience
	Responsible for all technical, contractual, administration and financial project performance. Assists in the analysis and identification of business	Bachelor degree	14 years of experience in a related field or area
Senior Consultant	processes in requirements determination. Manages and supervises personnel involved in all aspects of project activity, organizes and assigns responsibility to staff and oversees the successful completion of all assigned tasks.	Or Bachelor's degree and	Or 10 years in a related field or area
	0 1 1	Bachelor degree	14 years of experience in a related field or area
Senior Management Consultant		Or Bachelor's degree in a related field	Or 10 years in a related field or area

Category	Description	Education	Experience
	Plans, organizes, staffs, directs and manages performance of work associated with the project. Responsible for providing technical guidance	Bachelor's degree	12 years in a related field or area.
Senior Project Manager	and expertise to project staff and ensure that methods, tools and techniques are appropriate for the project. Monitors quality of work and ensures products meet budget and schedule requirements. Develops and delivers all project status briefings to customer. Recognizes and mitigates project risks. Accommodates change requests providing information on impact to cost and schedule to customer. Administers and negotiates contracts and subcontracts as needed.	Or Bachelor's degree in a related field	Or 8 years of experience in a related field or area
	Candidate will solve complex design engineering problems for modern complex integrated systems. Specific areas of expertise may vary, but typically include advanced ADAP architecture and software engineering;	Bachelor's Degree in a project-related discipline.	Fifteen (15) years professional experience.
Senior Scientist	visual display systems and technologies; mathematical modeling; system architectures; applied physics; computer-generated imagery; digital/analog systems; human factors engineering; and electronic sensor technologies. Needs to possess the experience and skills to independently research	Or Master's Degree in a project related discipline	Or Ten (10) years professional experience
	solutions to complex simulation and/or computational problems, and determine optimal solutions. Develop technical reports, direct and supervise the technical work of junior staff members, and make formal technical presentations a required.	Or Doctorate Degree in a project-related discipline	Or Five (5) years of professional qualifying experience
Senior Subject Matter Expert	Provides expertise in multiple technical disciplines. Provides expert guidance, insight, management and leadership into specific technologies and their application and independently performs a variety of system design and integration tasks where specific advanced subject matter expertise is necessary. Manages and leads planning and performance of research, design assessment, development, integration in a specific technical area.	Bachelor's Degree or equivalent (6 years of general experience is considered equivalent to a Bachelor's Degree.)	25 years of general experience.
	Responsible for the successful completion of work in highly complex technical/engineering areas.	Or Master's Degree	Or 20 years of general experience is required
	Provides technical and administrative direction for personnel performing software development tasks including review of work products for accuracy,	Bachelor's Degree	8 years of experience in a related field or area
Senior Systems Analyst	adherence to design specifications and standards. Ensures problem solution and user satisfaction. Makes recommendations for approval of major system installations. Prepares status reports and presentations on system concepts. Supervises and give direction to support staff. Participates and provides guidance in development of technical documentation development QA, testing and deployment.	Or Bachelor's degree in a related field	Or 5 years of experience in a related field

Category	Description	Education	Experience
	Designs, plans, writes and produces documentation including reports, manuals and other project deliverables to meet contract requirements.	High School Diploma	8 years of experience in a related field or area.
Senior Technical Writer	Reviews and edits documents developed by others for accuracy and quality of content, organization, language, format consistency and conformance with established standards. Ensures that final documents meet contract requirements and regulations.	Or Bachelor's degree in a related field	Or 4 years experience in a related field or area
Subject Matter Expert	Provides expertise in single or multiple technical disciplines. Provides Expert guidance and insight into specific technologies and their application and independently performs a variety of system design and integration tasks where a specific subject matter expertise is necessary. Plans and performs research, design assessment, development, integration and other assignments in a specific technical area. Responsible for highly complex	Bachelor's Degree or equivalent (6 years of general experience is considered equivalent to a Bachelor's Degree.)	15 years of general experience
	technical/engineering areas.	Or Master's Degree	Or 15 years of general
Subject Matter Expert (Operational)	Candidate must be thoroughly competent in the specific subject for which materials are being developed. Suggest content topics, recommend the sequence for presenting topics, and recommend activities based on objectives. Verify and ensure the technical and operational accuracy of the subject content and the treatment of content in materials chosen or produced for the project. Assist in performance of the planning process. Work with and coordinate with other corporate personnel to perform assigned tasks. Consider the relationship of the subject undergoing development to other subjects in the program, making recommendations to enhance the situation. Point out elements in the content that may be difficult, confusing or that may be a likely area of trouble. Advise how long it takes to produce particular segments, what the best information sources are, and which techniques in resource books are good. Maintain a fresh, broad, and imaginative view of the subject and its applications. Instruct others and learners on how to use materials and equipment.	Degree (no specific field required) in combination with related professional experience.	
		High School Diploma	Twelve (12) years of related professional experience.
		Or Associate's Degree	Or Eight (8) years of experience
		Or Bachelor's Degree	Or Four (4) years of experience
	Experience in instructional presentation technologies, demonstrated practical experience in a specialty area, and sufficient related experience to qualify as a subject matter expert.	Or Master's Degree	Or Two (2) years of experience.

Category	Description	Education	Experience
	Candidate must be competent in the specific subject for which materials are being developed. Suggest content topics, recommend the sequence for presenting topics, and recommend activities based on objectives. Verify and ensure the technical accuracy of the project content. Assist in performance	Requires a degree (no specific field required) in combination with related professional experience.	
Subject Matter Expert	of the planning process. Consider the relationship of the subject undergoing development to other subjects in the program, making recommendations to enhance the situation. Point out elements in the content that may be	High School Diploma	Twenty (12) years of related professional experience.
(Technical)	difficult, confusing or that may be a likely area of trouble. Advise how long it takes to produce particular segments, what the best information sources are, and which techniques in resource books are good. Maintain a fresh,	Or Associate's Degree	Or Eight (8) years of experience
	broad, and imaginative view of the subject and its applications. Experience in instructional presentation technologies, demonstrated practical experience in a specialty area, and sufficient related technical experience to qualify as a subject matter expert.	Or Bachelor's Degree	Or Four (4) years of experience
		Or Master's Degree	Or Two (2) years of experience
Senior Subject Matter Expert (Technical)	Candidate must be thoroughly competent in the specific subject for which materials are being developed. Suggest content topics, recommend the sequence for presenting topics, and recommend activities based on objectives. Verify and ensure the technical and operational accuracy of the subject content and the treatment of content in materials chosen or produced for the project. Assist in performance of the planning process. Work with and coordinate with other corporate personnel to perform assigned tasks. Consider the relationship of the subject undergoing development to other subjects in the program, making recommendations to enhance the situation. Point out elements in the content that may be difficult, confusing or that may be a likely area of trouble. Advise how long it takes to produce particular segments, what the best information sources are, and which techniques in resource books are good. Maintain a fresh, broad, and imaginative view of the subject and its applications. Instruct others on how to use training materials and equipment. Experience in instructional presentation technologies, demonstrated practical experience in a specialty area, and sufficient related technical experience to qualify as a subject matter expert.	Degree (no specific field required) in combination with related professional experience	
		High School Diploma	Twenty (20) years of related professional experience
		Or Associate's Degree	Or Twelve (12) years of experience
		Or Bachelor's Degree	Or Eight (8) years of experience
		Or Master's Degree	Or Four (4) years of experience

Category	Description	Education	Experience
	Performs software development tasks including review of work products for accuracy, adherence to design specifications and standards. Defines the	Bachelor's Degree	6 years of experience in a related field or area
Systems Analyst	problem, and develops system requirements and program specifications from which programmers prepare detailed flowcharts, programs and tests. Closely coordinates with programmers to ensure proper implementation of program and system specifications. Ensures problem solution and user satisfaction.	Or Bachelor's degree in a related field	Or 3 years of experience in a related field
	Performs technical writing research and editing functions to prepare briefings, manuals and other contract deliverables to meet contract	Bachelor's Degree	6 years of experience in a related field or area
Technical Writer	requirements and responds to requests for information. Organizes material	Or Bachelor's degree in a related field	Or 3 years of experience in a related field or area
		High School Diploma	Eight (8) years of additional technical writing and/or military experience.
Technician Writer 1	Performs technical writing research and editing functions to prepare briefings, manuals and other contract deliverables to meet contract requirements and responds to requests for information. Organizes material and completes writing assignments with regard to order, clarity, conciseness, style and terminology. Prepares, distributes and provides for the protection of technical documents.	Or Bachelors Degree	Or Three (3) years of experience in writing, editing and managing technical documentation and operator/maintenance manuals for military systems and equipments

Category	Description	Education	Experience
	 Candidate must possess knowledge of applicable military standards, specifications and test practices. Must be able to conceptualize, format, structure, write, edit and finalize technical manuals, orders, specifications, modification work orders, and test plans, procedures and results. 	High School Diploma	Ten (10) years of additional technical writing and/or military experience.
Technical Writer 2		Or Bachelors Degree	Or Five (5) years of experience in writing, editing and managing technical documentation and operator/maintenance manuals for military systems and equipments.
	Installs, debugs and tunes simple modules and subsystem software, including general-purpose packages. Performs simple maintenance and prepares small subroutine documentation from detailed specifications. Assists in applying maintenance and systems upgrades supplied by software vendors. Serves as point of contact for resolution of simple software problems.	High School diploma	2 or more years experience
Technician 1		Or Associate degree in appropriate discipline	None
	Installs, debugs and tunes simple modules and subsystem software, including general-purpose packages. Performs simple maintenance and	High School Diploma	2 years of experience in a related field or area
Technician 2	prepares small subroutine documentation from detailed specifications. Assists in applying maintenance and systems upgrades supplied by software vendors. Serves as point of contact for resolution of simple software problems.	Or Associate degree	Or None
	Installs, debugs and tunes simple modules and subsystem software, including general-purpose packages. Performs simple maintenance and	Associate degree	3 years of experience in a related field or area
Technician 3	prepares small subroutine documentation from detailed specifications. Assists in applying maintenance and systems upgrades supplied by software vendors. Serves as point of contact for resolution of simple software problems.	Or Bachelor's degree in a related field	Or 2 years of experience in a related field or area
	Coordinates and implements initiatives and plans, develops and updates	Bachelor's Degree	10 years of experience in a related field or area
Training Support 1	<i>g Support 1</i> Coordinates and implements initiatives and plans, develops and updates documentation of training tasks. Provides training to client personnel.	Or Bachelor's degree in a related field	Or 7 years experience in a related field or area

Category	Description	Education	Experience
	Develops and implements training tasks. Coordinates training feedback and process improvement initiatives. Prepares for direct communication with	Bachelor's Degree	12 years experience in a related field or area
	client and stakeholders concerning training and related tasks. Provides	Or	Or
	training to client personnel.	Bachelor's degree in a related field	8 years of experience in a related field or area
	Manages and leads Training related tasks providing oversight of all aspects of development and implementation for these areas. Responsible for planning, organizing, directing and coordinating the work of the personnel executing the tasks and the involvement of other members of the integrated project team. Evaluates training feedback and executes process improvement initiatives to improve training delivery and content. Communicates directly with the client and Senior Stakeholders concerning Training and training related tasks. Provides training to client personnel.	Bachelor's Degree or equivalent (6 years of general experience is considered equivalent to a Bachelor's Degree)	12 years of general experience
		Or Master's Degree	Or 8 years of general experience
		Or Technical training school	Or Four (4) years of related experience.
Training Support 3 (Lead)		Or Bachelor's Degree in a project-related discipline.	Or No experience
		Or Bachelor's Degree in a project-related discipline	Or Five (5) years of directly applicable professional experience
		Or Bachelor's Degree in a project related discipline	Or Nine (9) years of related professional experience
		Or Master's Degree in a project-related discipline	Or Six (6) years of directly applicable professional experience
		Or Bachelor's Degree in	Or Three (3) years of
		Graphics Arts	related experience

Category	Description	Education	Experience
Instructional System Developer	Candidate will assist in the design, development and evaluation of Government training courses; training materials; computer based (interactive) training materials; evaluation tools; and, training system documentation in accordance with government standards. The candidate will assist in the performance of task/skills analysis; media selection studies; lesson development; training materials development, and training system effectiveness evaluations.	Technical training schools	Twelve (12) years of related professional experience.
		Or Bachelor's Degree	Or Five (5) years of directly related professional experience
		High School Diploma	Ten (10) years of related professional experience.
Senior Instructional Systems Developer	 This is a senior level position, requiring little supervision to direct, manage and develop training materials, curriculum and training documentation. Candidate must have experience in the design, development, implementation and evaluation of Government training courses; training materials; computer-based (interactive) training materials/curriculum; training system documentation; curricula, and courseware as appropriate for the specific delivery order in accordance with Government standards. Must be experienced in directing and performing task/skill analysis; media selection analysis; lesson specifications; lesson development; training 	Bachelor's Degree	Or Six (6) years of directly related professional experience Three (3) years of experience should be related to Government training programs, and at least two (2) years as the project lead
	material development; and, instructional system effectiveness evaluations. Provides general guidance and supervision to junior instructional developers.	Or Master's Degree	Three (3) years of experience should be related to Government training programs, and at least two (2) years as the project lead.

3.5% Escalation	Target Systems Commercial Rates Effective January 1, 2016									
	January 1, 2016		January 1, 2017		January 1, 2018		January 1, 2019		January 1, 2011	
Labor Catao and	– December 31,		– December 31,		– December 31,		– December 31,		– December 31,	
Labor Category	2016		2017		2018		2019		2020	
Administrative Support	\$	55.54	\$	57.48	\$	59.49	\$	61.57	\$	63.72
Analyst 1	\$	96.91	\$	100.30	\$	103.81	\$	107.44	\$	111.20
Analyst 2	\$	110.85	\$	114.73	\$	118.75	\$	122.91	\$	127.21
Analyst 3	\$	127.68	\$	132.15	\$	136.78	\$	141.57	\$	146.52
Consultant 1	\$	144.38	\$	149.43	\$	154.66	\$	160.07	\$	165.67
Consultant 2	\$	164.74	\$	170.51	\$	176.48	\$	182.66	\$	189.05
Consultant 3	\$	184.21	\$	190.66	\$	197.33	\$	204.24	\$	211.39
DB Management Specialist 1	\$	145.43	\$	150.52	\$	155.79	\$	161.24	\$	166.88
DB Management Specialist 2	\$	163.77	\$	169.50	\$	175.43	\$	181.57	\$	187.92
DB Management Specialist 3	\$	193.87	\$	200.66	\$	207.68	\$	214.95	\$	222.47
Documentation Specialist	\$	87.25	\$	90.30	\$	93.46	\$	96.73	\$	100.12
ERP Project Manager 1	\$	138.43	\$	143.28	\$	148.29	\$	153.48	\$	158.85
ERP Project Manager 2	\$	153.78	\$	159.16	\$	164.73	\$	170.50	\$	176.47
ERP Project Manager 3	\$	210.71	\$	218.08	\$	225.71	\$	233.61	\$	241.79
Functional Integration Manager 1	\$	138.83	\$	143.69	\$	148.72	\$	153.93	\$	159.32
Functional Integration Manager 2	\$	149.28	\$	154.50	\$	159.91	\$	165.51	\$	171.30
Functional Integration Manager 3	\$	176.15	\$	182.32	\$	188.70	\$	195.30	\$	202.14
Hardware/Network Specialist Junior	\$	52.14	\$	53.96	\$	55.85	\$	57.80	\$	59.82
Hardware/Network Specialist Intermediate	\$	68.50	\$	70.90	\$	73.38	\$	75.95	\$	78.61
Hardware/Network Specialist Senior	\$	81.55	\$	84.40	\$	87.35	\$	90.41	\$	93.57
Information Assurance Support 1	\$	123.06	\$	127.37	\$	131.83	\$	136.44	\$	141.22
Information Assurance Support 2	\$	147.90	\$	153.08	\$	158.44	\$	163.99	\$	169.73
Information Assurance Support 3	\$	182.38	\$	188.76	\$	195.37	\$	202.21	\$	209.29
Internet Specialist 1	\$	155.12	\$	160.55	\$	166.17	\$	171.99	\$	178.01
Internet Specialist 2	\$	174.48	\$	180.59	\$	186.91	\$	193.45	\$	200.22

3.5% Escalation	Target Systems Commercial Rates Effective January 1, 2016										
		January 1, 2016 – December 31,		January 1, 2017 – December 31,		January 1, 2018 – December 31,		January 1, 2019 – December 31,		January 1, 2011 – December 31,	
Labor Category		2016		2017		2018		2019		2020	
Internet Specialist 3	\$	193.87	\$	200.66	\$	207.68	\$	214.95	\$	222.47	
Management Consultant	\$	192.91	\$	199.66	\$	206.65	\$	213.88	\$	221.37	
Principal Management Executive	\$	334.43	\$	346.14	\$	358.25	\$	370.79	\$	383.77	
Programmer 1	\$	106.57	\$	110.30	\$	114.16	\$	118.16	\$	122.30	
Programmer 2	\$	126.04	\$	130.45	\$	135.02	\$	139.75	\$	144.64	
Programmer 3	\$	145.43	\$	150.52	\$	155.79	\$	161.24	\$	166.88	
Programmer Analyst 1	\$	126.04	\$	130.45	\$	135.02	\$	139.75	\$	144.64	
Programmer Analyst 2	\$	145.43	\$	150.52	\$	155.79	\$	161.24	\$	166.88	
Programmer Analyst 3	\$	164.74	\$	170.51	\$	176.48	\$	182.66	\$	189.05	
Project Manager	\$	174.48	\$	180.59	\$	186.91	\$	193.45	\$	200.22	
Senior Consultant	\$	242.34	\$	250.82	\$	259.60	\$	268.69	\$	278.09	
Senior Management Consultant	\$	239.37	\$	247.75	\$	256.42	\$	265.39	\$	274.68	
Senior Project Manager	\$	213.25	\$	220.71	\$	228.43	\$	236.43	\$	244.71	
Senior Subject Matter Expert	\$	292.25	\$	302.48	\$	313.07	\$	324.03	\$	335.37	
Senior Systems Analyst	\$	184.21	\$	190.66	\$	197.33	\$	204.24	\$	211.39	
Senior Technical Writer	\$	135.72	\$	140.47	\$	145.39	\$	150.48	\$	155.75	
Subject Matter Expert	\$	276.15	\$	285.82	\$	295.82	\$	306.17	\$	316.89	
Systems Analyst	\$	155.12	\$	160.55	\$	166.17	\$	171.99	\$	178.01	
Technical Writer	\$	116.31	\$	120.38	\$	124.59	\$	128.95	\$	133.46	
Technician 1	\$	66.56	\$	68.89	\$	71.30	\$	73.80	\$	76.38	
Technician 2	\$	78.39	\$	81.13	\$	83.97	\$	86.91	\$	89.95	
Technician 3	\$	89.36	\$	92.49	\$	95.73	\$	99.08	\$	102.55	
Training Support 1	\$	168.49	\$	174.39	\$	180.49	\$	186.81	\$	193.35	
Training Support 2	\$	200.48	\$	207.50	\$	214.76	\$	222.28	\$	230.06	
Training Support 3 (Lead)	\$	213.28	\$	220.74	\$	228.47	\$	236.47	\$	244.75	